DECLARATION AND POWER OF ATTORNEY

As a below named inventor, we hereby declare that:

My residence, post office address and citizenship are as stated below next to my name; I believe I am the original, first and sole inventor (if only one name is listed below) or an original, first and joint inventor (if plural names are listed below) of the subject matter which is claimed and for which a patent is sought on the invention entitled: METHOD AND STRUCTURE FOR EFFICIENT ASSESSMENT AND PLANNING OF SOFWARE PROJECT EFFORTS INVOLVING EXISTING SOFTWARE

O is attached hereto. was filed on, as Application Serial No	the specification of which: (check one)
l hereby claim the benefit under Title 35, United States Code, § 120 of any United States application (s) listed below and, insofar as the subject matter of each of the claims of this applications; sometime of the prior applications on which priority is claimed: Prior Foreign Application(s): NONE Day/Month/Year Priority Claimed	
I hereby claim foreign priority benefits under Title 35, United States Code, § 119 of any foreign application(s) for patent or inventor's certificate listed below and have also identified below any foreign application for patent or inventor's certificate having a filing date before that of the application on which priority is claimed: Prior Foreign Application(s): NONE Number Country Day/Month/Year Priority Claimed I hereby claim the benefit under Title 35, United States Code, § 120 of any United States applications in the manner provided by the first paragraph of Title 35, United States Code, § 112, I acknowledge the duty to disclose material information as defined in Title 37, Code of Federal Regulations, § 1.56 which occurred between the filling date of the prior application and the national or PCT international filling date of this application: Prior U.S. Applications: NONE I hereby declare that all statements made herein of my own knowledge are true and that all statements made on information and belief are believed to be true; and further that these statements were made with the knowledge that willful false statements and the like so made are punishable by fine or imprisonment, or both, under Section 1001 of Title 18 of the United States Code and that such willful false statements may joopardize the validity of the application or any patent issued thereon. As a narued inventors, we hereby appoint the following attorneys and/or agents to presecute this application and transact all business in the Patent and Trademark Office connected therewith: We hereby appoint Richard M. Ludwin, Registration No. 26,279, Joseph C. Redmond, Jr. Registration No. 40,277, Christopher Hughes, Registration No. 26,914, foling. Hereby Registration No. 27,913, one No. 41,943, Using Preceding Registration No. 42,410, Thu Ann Dang, Registration No. 33,100, Kewin M. Jordan, Registration No. 42,410, Thu Ann Dang, Registration No. 27,953, Inding P. Morris, Registration No. 30,206, Wan Yee Cheung, Registration No. 31,206, Redmond	I hereby state that I have reviewed and understand the contents of the above identified specification, including the claims, as amended by any amendment referred to above.
application on which priority is claimed: Prior Foreign Application(s): NONE Number Country Day/Month/Year Priority Claimed I bereby claim the benefit under Title 35, United States Code, § 120 of any United States application (s) listed below and, insofar as the subject matter of each of the claims of this application is not disclosed in the prior United States application in the manner provided by the first paragraph of Title 35, United States Code, § 120 of any United States application in the manner provided by the first paragraph of Title 35, United States Code, § 112, I acknowledge the duty to disclose material information as defined in Title 37, Code of Federal Regulations, § 1.56 which occurred between the filling date of the prior application and the national or PCT international filing date of this application: Prior U.S. Applications: NONE I hereby declare that all statements made herein of my own knowledge are true and that all statements made on information and belief are believed to be true; and further that these statements were made with the knowledge that willful false statements and the like so made are punishable by fine or imprisonment, or both, under Section 1001 of Title 18 of the United States Code and that such willful false statements may joopardize the validity of the application or any patent issued thereous the property of the application and transact all business in the Patent and Trademark Office connected therewith: We hereby appoint Richard M. Ludwin, Registration No. 33,010, Kevin M. Jordan, Registration No. 40,277, Christopher Hughes, Registration No. 31,596, Wan Yee Cheung, Registration No. 26,279, Joseph C. Redmond, Jr. Registration No. 37,304, John E. Hoel, Registration No. 32,007, Robert M. Trepp. Registration No. 23,933, Alison D. Mortinger, Registration No. 41,473, Sephon C. Kaufman, Registration No. 31,596, Wan Yee Cheung, Registration No. 30,006, Louis J. Percello, Registration No. 32,933, Alison D. Mortinger, Registration No. 40,207, United States Patent and Trade	I acknowledge the duty to disclose information which is material to the patentability of this application in accordance with Title 37, Code of Federal Regulations, § 1.56.
Number Country Day/Month/Year Priority Claimed I hereby claim the benefit under Title 35, United States Code, § 120 of any United States application (s) listed below and, insofar as the subject matter of each of the claims of this application is not disclosed in the prior United States application in the manner provided by the first paragraph of Title 35, United States Code, § 112, I tacknowledge the duty to disclose material information as defined in Title 37, Code of Federal Regulations, § 1.56 which occurred between the filing date of the prior application and the national or PCT international filing date of this application: Prior U.S. Applications; NONE I hereby declare that all statements made herein of my own knowledge are true and that all statements made on information and belief are believed to be true; and further that these statements were made with the knowledge that willful false statements and the like so made are punishable by fine or imprisonment, or both, under Section 1001 of Title 18 of the United States Code and that such willful false statements may jcopardize the validity of the application or any patent issued thereon. As a named inventors, we hereby appoint the following attorneys and/or agents to prosecute this application and transact all business in the Patent and Trademark Office connected therewith: We hereby appoint Richard M. Ludwin, Registration No. 33,010, Kevin M. Jordan, Registration No. 40,277, Christopher Hughes, Registration No. 26,279, loseph C. Redmond, Jr. Registration No. 40,277, Christopher Hughes, Registration No. 26,179, loseph C. Redmond, Jr. Registration No. 41,544, John E. Hoel, Registration No. 62,679, loseph C. Redmond, Jr. Registration No. 41,544, John E. Hoel, Registration No. 0, 26,790, loseph C. Redmond, Jr. Registration No. 41,544, John E. Hoel, Registration No. 0, 26,790, loseph C. Redmond, Jr. Registration No. 41,644, John E. Hoel, Registration No. 0, 26,790, loseph C. Redmond, Jr. Registration No. 41,644, John E. Hoel, Registration No. 0, 26,790,	and the also identified below any loreign application for patent or inventor's certificate having a filing data have at a section
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I hereby declare that all statements made herein of my own knowledge are true and that all statements made on information and belief are believed to be true; and further that these statements were made with the knowledge that willful false statements and the like so made are punishable by fine or imprisonment, or both, under Section 1001 of Title 18 of the United States Code and that such willful false statements may jeopardize the validity of the application or any patent issued thereon. As a narucd inventors, we hereby appoint the following attorneys and/or agents to prosecute this application and transact all business in the Patent and Trademark Office connected therewith: We hereby appoint Richard M. Ludwin, Registration No. 33,010, Kevin M. Jordan, Registration No. 40,277, Christopher Hughes, Registration No. 26,914, John E. Hoel, Registration No. 26,279, Joseph C. Redmond, Jr., Registration 18, 753, Douglas W. Cameron, Registration No. 31,596, Wan Yee Cheung, Registration No. 24,2410. Thu Ann Dang, Registration No. 41,544, Louis P. Herzberg, Registration No. 41,500, Derek S. Jennings, Registration No. 41,473, Stephen C. Kaufman, Registration No. 29,551, Daniel P. Morris, Registration No. 32,053, Ailison D. Mortinger, Registration No. 39,306, Louis J. Percello, Registration No. 33,206, Robert M. Trepp, Registration No. 25,933, and Gail H. Zarick. Registration No. 43,303, to prosecute this application and transact all business in the United States Patent and Trademark Office connected therewith. Send all correspondence to: McGinn & Gibb, PLLC, 8321 Old Courthouse Road, Suite 200, Vienna, Virginia 22182-3817. Customer No. 21254 Telephone calls should be directed to Sean M. McGinn, McGinn & Gibb, PLLC at (703) 761-4100.	paragraph of Title 35, United States Code, § 112, I acknowledge the duty to disclose material information as defined in Title 37, Code of Federal Regulations, § 1.56 which occurred between the filing date of the prior application and the national or PCT international filing date of the
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Telephone calls should be directed to Sean M. McGinn, McGinn & Gibb, PLLC at (703) 761-4100. Inventor: Walter C. Dietrich, Jr. Signature: Date: 11-20-03 Residence: 1946 Glen Rock Street, Yorktown Heights, NY 10598	Registration No. 40,277, Christopher Hughes, Registration No. 26,914, John E. Hoel, Registration No. 26,279, Joseph C. Redmond, Jr., Registration 18, 753, Douglas W. Cameron, Registration No. 31,596, Wan Yee Cheung, Registration No. 42,410, Thu Ann Dang, Registration No. 41,544, Louis P. Herzberg, Registration No. 41,500, Derek S. Jennings, Registration No. 41,473, Stephen C. Kaufman, Registration No. 29,551, Daniel P. Morris, Registration No. 32,053, Alison D. Mortinger, Registration No. 39,306, Louis J. Percello, Registration No. 33,206, Robert M. Trepp, Registration No. 25,933, and Gail H. Zarick Registration No. 43,303 to proceeping this application and processing the confidence of t
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Signature: Walt Date: 11-20-03 Residence: 1946 Glen Rock Street, Yorktown Heights, NY 10598	Telephone calls should be directed to Sean M. McGinn, McGinn & Gibb, PLLC at (703) 761-4100.
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Date:

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Inventor: Jonathan B. Novak

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Date: 11/22/2003

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Citizenship:	USA	
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